Audited Consolidated Financial Statements and Other Financial Information

ASSOCIATION OF FUNDRAISING PROFESSIONALS AND AFP FOUNDATION FOR PHILANTHROPY

December 31, 2017

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Independent Auditor's Report on the Consolidated Financial Statements

To the Board of Directors Association of Fundraising Professionals and AFP Foundation for Philanthropy

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of the Association of Fundraising Professionals and AFP Foundation for Philanthropy (collectively, the Organization), which comprise the consolidated statements of financial position as of December 31, 2017 and 2016, and the related consolidated statements of activities, functional expense, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Association of Fundraising Professionals and AFP Foundation for Philanthropy as of December 31, 2017 and 2016, and the changes in its consolidated net assets and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Tate & Tryon

Washington, DC June 11, 2018

Consolidated Statements of Financial Position

| December 31, | 2017 | 2016 |
|--|--|--|
| Assets | | |
| Cash and cash equivalents | \$ 4,824,009 | \$ 2,753,891 |
| Investments | 994,095 | 937,710 |
| Accounts receivable, net | 92,529 | 371,689 |
| Pledges receivable, net | 95,269 | 185,683 |
| Prepaid expenses and other | 400,059 | 313,345 |
| Inventory | 92,767 | 108,169 |
| Property, equipment, and leasehold | | |
| improvements, net | 753,988 | 1,562,902 |
| Total assets | \$ 7,252,716 | \$ 6,233,389 |
| Liabilities Accounts payable and accrued expenses | | |
| Deferred revenue | \$ 609,422 4,528,366 1 102 616 | \$ 498,809 4,264,294 1 268 054 |
| | \$ | \$ |
| Deferred revenue Deferred rent Total liabilities | \$ 4,528,366 1,102,616 | \$ 4,264,294 1,268,054 |
| Deferred revenue Deferred rent | \$ 4,528,366 1,102,616 | \$ 4,264,294 1,268,054 6,031,157 |
| Deferred revenue Deferred rent Total liabilities Net assets (deficit) | \$ 4,528,366 1,102,616 6,240,404 | \$ 4,264,294 1,268,054 6,031,157 |
| Deferred revenue Deferred rent Total liabilities Net assets (deficit) Without donor restrictions | \$ 4,528,366 1,102,616 6,240,404 (219,615) | \$ 4,264,294 1,268,054 6,031,157 (971,037) |

Consolidated Statements of Activities

| Year Ended December 31, | | 2017 | 2016 |
|--|----|------------|-----------------|
| Activities without donor restrictions | | | |
| Revenue and support | | | |
| Membership dues | \$ | 5,800,036 | \$ 5,820,400 |
| Registration fees | | 3,182,691 | 2,778,309 |
| Royalty income | | 1,265,921 | 1,307,860 |
| Advertising and sponsorships | | 646,017 | 855,230 |
| Contributions and grants | | 612,625 | 581,531 |
| Exhibitor fees | | 305,785 | 368,310 |
| Sales of merchandise | | 75,764 | 86,917 |
| Donated services | | 60,000 | 66,178 |
| Miscellaneous | | 33,977 | 108,177 |
| Investment return, net | | 9,111 | 6,199 |
| | | 11,991,927 | 11,979,111 |
| Net assets released from donor restrictions | | 223,737 | 218,193 |
| Total revenue and support | | 12,215,664 | 12,197,304 |
| Expense | | | |
| Program services | | | |
| Center for fundraising innovation | | 2,821,841 | 2,992,024 |
| Marketing and communications | | 2,231,226 | 2,326,352 |
| Member and chapter services | | 1,599,776 | 1,895,920 |
| Public policy, advocacy, and ethics | | 522,077 | 375,356 |
| Relevant quality education | | 315,966 | 305,007 |
| Inclusion and influence | | 33,619 | 30,983 |
| Total program services | | 7,524,505 | 7,925,642 |
| Supporting services | | | |
| Management and general | | 3,210,219 | 3,536,551 |
| Resource development | | 194,228 | 182,478 |
| Total supporting services | | 3,404,447 | 3,719,029 |
| Total expense | | 10,928,952 | 11,644,671 |
| Change in net assets without donor restrictions from operations | | 1,286,712 | 552,633 |
| Impairment loss on property and equipment and cumulative effect of change in estimate | : | (535,290) | - |
| Change in net assets without donor restrictions | | 751,422 | 552,633 |
| Activities with donor restrictions | | | |
| Contributions | | 137,710 | 173,909 |
| Investment return, net | | 144,685 | 35,326 |
| Net assets released from donor restrictions | | (223,737) | (218,193) |
| Change in net assets with donor restrictions | | 58,658 | (8,958) |
| Change in net assets | | 810,080 | 543,675 |
| Net assets (deficit), beginning of year | | 202,232 | (341,443) |
| Net assets, end of year | \$ | 1,012,312 | \$ 202,232 |

Consolidated Statements of Functional Expense

Year Ended December 31, 2017

| | Program Services | | | | | | Sup | | | | |
|---|---|------------------------------------|-----------------------------------|---|----------------------------------|-------------------------------|------------------------|------------------------------|-------------------------|--------------------|------------------------|
| | Center for Fundraising Innovation | Marketing and Communications | Member and Chapter Services | Public Policy, Advocacy, and Ethics | Relevant Quality Education | Inclusion and Influence | Total | Management and General | Resource Development | Total | Consolidated Total |
| Salaries | \$ 561,035 | | \$ 390,399 | | \$- | \$- | \$ 2,066,673 | \$ 1,030,246 | • • • • • • • • | \$ 1,097,926 | \$ 3,164,599 |
| Employee benefits Payroll taxes | 67,237 42,362 | 99,687 52,983 | 46,674 50,958 | 3,129 16,246 | - | - | 216,727 162,549 | 206,048 77,804 | 9,152 5,268 | 215,200 83,072 | 431,927 245,621 |
| Total salaries and related | 670,634 | 850,613 | 488,031 | 436,671 | - | - | 2,445,949 | 1,314,098 | 82,100 | 1,396,198 | 3,842,147 |
| Contract and consulting fees Conference, meetings and travel | 666,953 1,041,655 | 715,055 18,387 | 437,010 102.002 | 34,817 8,556 | 1,144 122.147 | 8.881 | 1,854,979 1,301.628 | 591,134 142,636 | 98,228 12,096 | 689,362 154,732 | 2,544,341 1,456,360 |
| Occupancy | 190,329 | 253,461 | 325,263 | 32,782 | - | - | 801,835 | 148,045 | - | 148,045 | 949,880 |
| Depreciation Scholarships, grants, and sponsorships | - 15,211 | - | - | - 4,019 | - 183,034 | - 24,738 | - 227,002 | 343,215 98,699 | - | 343,215 98,699 | 343,215 325,701 |
| Promotion and marketing Bad debt | 12,721 | 215,850 | 13,944 | - | 922 | - | 243,437 | 179 238,955 | 631 | 810 238,955 | 244,247 238,955 |
| Bank and credit card fees | - 37,261 | 40,240 | - 65,973 | - | 2,863 | - | - 146,337 | 49,725 | - 267 | 49,992 | 196,329 |
| Printing and design Postage and shipping | 108,853 53,212 | 56,056 36,145 | 6,024 53,068 | 332 119 | 3,225 2,446 | - | 174,490 144,990 | 11,893 6,063 | 893 13 | 12,786 6.076 | 187,276 151,066 |
| Equipment and software | 10,386 | 1,225 | 4,185 | - | 185 | - | 15,981 | 117,338 | - | 117,338 | 133,319 |
| Insurance Other expenses | 8,340 3,829 | - 181 | 52,783 48,781 | - 2,298 | - | - | 61,123 55,089 | 54,362 15,960 | - | 54,362 15,960 | 115,485 71,049 |
| Dues and subscriptions Cost of merchandise | 1,321 | 15,786 25.464 | 793 | 2,483 | - | - | 20,383 25.464 | 35,446 6,135 | - | 35,446 6,135 | 55,829 31,599 |
| Office supplies | 1,136 | 2,763 | 1,919 | - | - | - | 5,818 | 19,007 | - | 19,007 | 24,825 |
| Property and other taxes | - | - | - | - | - | - | - | 17,329 | - | 17,329 | 17,329 |
| Total expense | \$ 2,821,841 | \$ 2,231,226 | \$ 1,599,776 | \$ 522,077 | \$ 315,966 | \$ 33,619 | \$ 7,524,505 | \$ 3,210,219 | \$ 194,228 | \$ 3,404,447 | \$ 10,928,952 |

Consolidated Statements of Functional Expense

Year Ended December 31, 2016

| | Program Services | | | | | Sup | | | | | |
|---|---|------------------------------------|-----------------------------------|---|----------------------------------|-------------------------------|-------------------------|------------------------------|-------------------------|-------------------------|-------------------------|
| | Center for Fundraising Innovation | Marketing and Communications | Member and Chapter Services | Public Policy, Advocacy, and Ethics | Relevant Quality Education | Inclusion and Influence | Total | Management and General | Resource Development | Total | Consolidated Total |
| Salaries Employee benefits | \$ 475,237 90,990 | \$ 785,076 91,415 | \$ 614,629 95,545 | \$ 233,431 41,430 | \$- | \$- | \$ 2,108,373 319,380 | \$ 1,345,244 210,772 | \$ 64,952 45 | \$ 1,410,196 210,817 | \$ 3,518,569 530,197 |
| Payroll taxes | 35,156 | 58,059 | 95,545 76,507 | 10,874 | - | - | 180,596 | 81,930 | 5,850 | 87,780 | 268,376 |
| Total salaries and related | 601,383 | 934,550 | 786,681 | 285,735 | - | - | 2,608,349 | 1,637,946 | 70,847 | 1,708,793 | 4,317,142 |
| Contract and consulting fees Conference, meetings and travel | 629,408 1,321,972 | 860,156 31,897 | 322,387 136,895 | 12,914 10,530 | - 58.768 | - | 1,824,865 1,560,062 | 549,522 120,260 | 93,926 2.050 | 643,448 122.310 | 2,468,313 1,682,372 |
| Occupancy | 163,411 | 216,204 | 278,354 | 27,218 | - | - | 685,187 | 223,857 | - | 223,857 | 909,044 |
| Depreciation Scholarships, grants, and sponsorships | - 19.717 | - | - | - 28,000 | - 245,014 | - 29.720 | - 322.451 | 334,292 | - | 334,292 | 334,292 322,451 |
| Bank and credit card fees | 34,434 | 39,205 | 170,340 | 3,820 | - | - | 247,799 | 72,896 | 655 | 73,551 | 321,350 |
| Bad debt | - | - | - | 6,015 | - | - | 6,015 | 295,001 | - | 295,001 | 301,016 |
| Postage and shipping Printing and design | 57,113 128,765 | 74,426 49,325 | 82,389 11,513 | 217 | 42 1,183 | - | 214,187 190,786 | 1,905 3,493 | 1,656 2,367 | 3,561 5,860 | 217,748 196,646 |
| Equipment and software Promotion and marketing | 3,049 19,309 | 135 102,967 | 149 477 | 405 259 | - | - 1,263 | 3,738 124,275 | 156,293 | - | 156,293 | 160,031 124,275 |
| Insurance | 7,874 | - | 61,157 | - | - | - | 69,031 | 47,712 | - | 47,712 | 116,743 |
| Other expenses Dues and subscriptions | 1,623 681 | - 9,818 | 41,994 201 | - 243 | - | - | 43,617 10,943 | 5,500 39,237 | 10,977 | 16,477 39,237 | 60,094 50,180 |
| Office supplies | 2,823 | 564 | 1,676 | - | - | - | 5,063 | 22,909 | - | 22,909 | 27,972 |
| Property and other taxes Cost of merchandise | - 462 | - 7,105 | 1,707 - | - | - | - | 1,707 7,567 | 25,728 | - | 25,728 | 27,435 7,567 |
| Total expense | \$ 2,992,024 | \$ 2,326,352 | \$ 1,895,920 | \$ 375,356 | \$ 305,007 | \$ 30,983 | \$ 7,925,642 | \$ 3,536,551 | \$ 182,478 | \$ 3,719,029 | \$ 11,644,671 |

Consolidated Statements of Cash Flows

| Year Ended December 31, | 2017 | 2016 |
|---|--------------|-----------------|
| Cash flows from operating activities | | |
| Change in net assets | \$ 810,080 | \$ 543,675 |
| Adjustments to reconcile change in net assets | | |
| to net cash provided by operating activities | | |
| Depreciation and amortization | 343,215 | 334,292 |
| Bad debt expense | 238,955 | 301,016 |
| Impairment loss on property and equipment | 535,290 | - |
| Net gain on investments | (144,937) | (28,865) |
| Changes in assets and liabilities: | | |
| Accounts receivable | 40,205 | (98,728) |
| Pledges receivable | 90,414 | 168,924 |
| Prepaid expenses and other | (86,714) | 198,169 |
| Inventory | 15,402 | (12,614) |
| Accounts payable and accrued expenses | 110,613 | (62,529) |
| Deferred revenue | 264,072 | 156,985 |
| Deferred rent | (165,438) | (135,413) |
| Total adjustments | 1,241,077 | 821,237 |
| Net cash provided by operating activities | 2,051,157 | 1,364,912 |
| Cash flows from investing activities | | |
| Purchases of property, equipment, and leasehold | | |
| improvements | (69,591) | (64,179) |
| Purchases of investments | (37,443) | (22,345) |
| Proceeds from sale of investments | 125,995 | 109,901 |
| Net cash provided by investing activities | 18,961 | 23,377 |
| Net increase in cash and cash equivalents | 2,070,118 | 1,388,289 |
| Cash and cash equivalents, beginning of year | 2,753,891 | 1,365,602 |
| Cash and cash equivalents, end of year | \$ 4,824,009 | \$ 2,753,891 |

Notes to Consolidated Financial Statements

A. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

<u>Organization</u>: The Association of Fundraising Professionals (the Association) was founded in 1960 to advance philanthropy by enabling people and organizations to practice effective and ethical fundraising. The core activities through which the Association fulfills this mission include education, training, mentoring, research, credentialing, and advocacy.

The AFP Foundation for Philanthropy (the AFP U.S. Foundation) was founded in 1973. The AFP U.S. Foundation's mission is to strive to enhance philanthropy through programs of education, research, and service that will benefit all those who lead, serve, and support nonprofit organizations.

AFP Canada was incorporated in 2017 to pursue the advancement of philanthropy in Canada; to promote public awareness of the fundraising profession and the value of fundraising professionals to the fundraising process; to foster the development and growth of professional fundraisers committed to the preservation and enhancement of the philanthropic and fundraising processes generally; and to require AFP members' adherence to a Code of Ethical Principles. The activities of AFP Canada are not required to be, and are not, included in these consolidated financial statements.

The AFP Foundation for Philanthropy - Canada / Fondation de Philanthropie AFP - Canada, was established to educate the general public, to promote research and to provide scholarships and bursaries in the fields of fundraising and philanthropy and was incorporated in 1998 as a not-for-profit organization under the Canada Corporations Act. The activities of the AFP Foundation for Philanthropy – Canada are not required to be, and are not, included in these consolidated financial statements.

<u>Principles of consolidation</u>: The consolidated financial statements include the accounts of the Association and AFP U.S. Foundation (collectively referred to as the Organization). All significant intra-entity accounts and transactions have been eliminated in consolidation.

<u>Basis of accounting</u>: The consolidated financial statements of the Organization are presented on the accrual basis of accounting. Consequently, revenue is recognized when earned and expenses when obligations are incurred.

<u>Use of estimates</u>: The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosure. Accordingly, actual results could differ from those estimates.

<u>Income tax status</u>: The Association is exempt from the payment of Federal and state income taxes on income other than net unrelated business income under Section 501(c)(6) of the Internal Revenue Code (IRC). The Association incurs unrelated business income tax mainly on its advertising income. There was no income tax expense for the year ended December 31, 2017. Income tax expense for the year ended December 31, 2016 was approximately \$1,000.

The AFP U.S. Foundation is exempt from the payment of Federal and state income taxes on income other than net unrelated business income under Section 501(c)(3) of the IRC. The AFP U.S. Foundation is a publicly supported organization, as defined in Section 509(a)(1) of the IRC.

Notes to Consolidated Financial Statements

A. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

<u>Cash and cash equivalents</u>: For financial statement purposes, the Organization considers all highly liquid investments with an original maturity of three months or less to be cash equivalents. All funds held inside investment portfolios are excluded from cash and cash equivalents.

<u>Accounts receivable</u>: Accounts receivable consists primarily of amounts owed from customers as a result of the sale of advertising, sponsorships, conference registrations, and publications. Accounts receivable are presented at the gross, or face, amount due to the Organization, less an allowance for uncollectible accounts. The Organization's management periodically reviews the status of all accounts receivable balances for collectability. Each receivable balance is assessed based on management's knowledge of the customer, the Organization's relationship with the customer, and the age of the receivable balance. As a result of these reviews, customer balances deemed to be uncollectible are written off to bad debt expense to the extent not covered by the allowance. Management has recorded an allowance of \$22,696 and \$111,394, which is its estimated potentially uncollectible accounts receivable, at December 31, 2017 and 2016.

<u>Inventory</u>: Inventory consists of items available for resale or use in future periods and is stated at the lower of cost or market value, using the first-in, first-out method. Management periodically reviews its inventory and writes off slow-moving or obsolete items. All inventory is deemed fully salable at December 31, 2017 and 2016.

<u>Property, Equipment, and Leasehold Improvements</u>: Property, equipment, and leasehold improvements are stated at cost. It is the policy of the Organization to capitalize all purchases of property and equipment greater than or equal to \$5,000 and depreciate/amortize them over the following estimated useful lives using the straight-line method, with no salvage value:

| Office equipment | 3 - 5 years |
|---------------------------------|-----------------------------|
| Computer equipment and software | 3 - 10 years |
| Furniture | 5 years |
| Leasehold improvements | Remaining term of the lease |

<u>Net Assets</u>: Net assets are classified without donor restrictions or with donor restrictions based on the existence or absence of donor-imposed restrictions. A description of each net asset group is as follows:

<u>Without donor restrictions</u>: Net assets without donor restrictions include those net assets whose use is not restricted by donors, even though their use may be limited in other respects, such as by board designation.

<u>With donor restrictions</u>: Net assets with donor restrictions include those net assets whose use is subject to donor-imposed restrictions. Donor restrictions may be for a specified time or purpose limitation or the donor may specify that the corpus of their original and certain subsequent gifts be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

<u>Membership</u>: Membership dues are recognized in the period to which they apply. The membership period is twelve months beginning the month paid or the member's renewal date, whichever is later.

Notes to Consolidated Financial Statements

A. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

<u>Registration fees and exhibitor fees</u>: Conference registration and exhibit fees are recognized as revenue in the year that the related conference takes place.

Program Services: The program services that the Association provides are:

<u>Center for Fundraising Innovation</u>: This program is the home of the Association's non-dues revenue programs focused on professional development and information resources. Key programs and projects include the International Fundraising Conference; various education and training programs such as Fundamentals of Fundraising, CFRE Refresher, AFP's webinar series, e-courses, Fundraising Principles and Practice course, and Faculty Training Academy; and information resources including Advancing Philanthropy magazine, the Ready Reference books series, and online "Hot Topic" annotated summaries of resources related to key fundraising topics. All these programs help fulfill the Association's strategic goal to provide relevant, quality education.

<u>Marketing and Communications:</u> This program is responsible for informing the members and general public of the Association's mission and core activities through various media such as social media, websites, and the design of visual marketing and promotional materials.

<u>Member and Chapter Services:</u> This program focuses on the member experience to ensure that each member receives the full benefit of the services offered through their membership to assist them in practicing effective and ethical fundraising. Member and Chapter Services also acts as a liaison to the Association Chapters to ensure that members experience the same benefits on a local level.

<u>Public Policy, Advocacy, and Ethics:</u> This program helps Association members understand how critical public policy and ethics are and how to act as advocates in their communities and organizations for ethical fundraising laws, regulations, and standard practices. The objective and initiatives are to develop member education and tool kits for chapter use that make public policy and ethics easy to understand and advocate.

<u>Relevant Quality Education:</u> This program of the AFP U.S. Foundation seeks to educate current professionals and develop future leaders of the profession. Conferences and academies are the main focus in delivering this education and development. In addition, this program provides scholarships to improve the fundraising profession.

<u>Inclusion and Influence</u>: This program focuses on increasing diversity and inclusion within the fundraising profession and philanthropy. The scholarship funds within the program further promote these focuses to young fundraising professionals. Grants are provided to diverse fundraising professionals to provide professional education, training, and information to advance their skills, abilities, and careers.

<u>Functional allocation of expense</u>: The costs of providing various program and supporting services have been summarized on a functional basis in the consolidated statements of activities. The statements of functional expense present the natural classification detail of expenses by function. Accordingly, occupancy costs have been allocated among the program and supporting services benefited based on employee count.

<u>Measure of operations</u>: The Organization excludes from the change in net assets from operations the impairment loss on property and equipment and cumulative effect of change in estimate.

Notes to Consolidated Financial Statements

A. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

<u>Change in accounting estimate</u>: Effective December 31, 2017, the Organization changed its capitalization threshold for property and equipment from \$1,000 to \$5,000. As a result, certain property and equipment was written off as of December 31, 2017. The related loss of approximately \$12,000 from this change in estimate is included within impairment loss on property and equipment and cumulative effect of change in estimate within the consolidated statements of activities.

<u>Subsequent events</u>: Subsequent events have been evaluated through June 11, 2018, which was the date the consolidated financial statements were available to be issued.

B. CREDIT AND MARKET RISK

<u>Credit risk:</u> The Organization maintains demand deposits with commercial banks and cash funds with financial institutions. At times, certain balances held within these accounts may not be fully guaranteed or insured by the U.S. federal government. The uninsured portion of cash is backed solely by the assets of the underlying institution. As such, the failure of an underlying institution could result in financial loss to the Organization.

<u>Market value risk</u>: The Organization invests in a professionally managed portfolio that contains various types of marketable securities. Such investments are exposed to market and credit risks and may be subject to significant fluctuations in fair value. As a result, the investment balances reported in the accompanying consolidated financial statements may not be reflective of the portfolio's value during subsequent periods.

C. INVESTMENTS

The Organization has implemented the accounting standards topic regarding fair value measurements which establishes a framework for measuring fair value in accordance with accounting principles generally accepted in the United States of America and expands disclosures about fair value measurements. This standard uses the following prioritized input levels to measure fair value. The input levels used for valuing investments are not necessarily an indication of risk.

<u>Level 1</u> – Observable inputs that reflect quoted prices for identical assets or liabilities in active markets such as stock quotes;

<u>Level 2</u> – Includes inputs other than level 1 that are directly or indirectly observable in the marketplace such as yield curves or other market data;

<u>Level 3</u> – Unobservable inputs which reflect the reporting entity's assessment of the assumptions that market participants would use in pricing the asset or liability including assumptions about risk such as bid/ask spreads and liquidity discounts.

Investments recorded at fair value which are classified within Level 1 include common stocks and mutual funds, the fair values for which were based on quoted prices for identical assets in active markets. Management believes the estimated fair value of investments to be a reasonable approximation of the exit price for the assets.

Notes to Consolidated Financial Statements

C. INVESTMENTS - CONTINUED

Investments recorded at cost include cash held within the investment portfolio. Investments at cost are not required to be classified in one of the levels prescribed by the fair value hierarchy.

Interest and dividend income, realized and unrealized gains and losses, and investment fees are reflected within investment return, net, in the consolidated statements of activities.

Investments consisted of the following at December 31,:

| | 2017 | 2016 |
|-----------------------------|------------|------------|
| Investments, at fair value | | |
| Common stocks | \$ 448,910 | \$ 419,385 |
| Mutual funds - equity | 199,450 | 183,853 |
| Mutual funds - fixed income | 343,790 | 331,715 |
| | 992,150 | 934,953 |
| Investments, at cost | | |
| Cash funds | 1,945 | 2,757 |
| | \$ 994,095 | \$ 937,710 |

D. PLEDGES RECEIVABLE

Pledges receivable consist primarily of the AFP U.S. Foundation's annual fund and major gifts and have been discounted to net present value using a discount rate of 3.75%. Pledges receivable, recorded in the consolidated statements of financial position, consisted of the following at December 31,:

| | 2017 | 2016 |
|---|--------------|---------------|
| Receivable in less than one year | \$ 72,624 | \$ 126,820 |
| Receivable in one to five years | 30,108 | 118,255 |
| Receivable in more than five years | - | - |
| Less: Allowance for doubtful accounts and | | |
| discount to present value | (7,463) | (59,392) |
| | \$ 95,269 | \$ 185,683 |

Notes to Consolidated Financial Statements

E. PROPERTY, EQUIPMENT, AND LEASEHOLD IMPROVEMENTS

During the year ended December 31, 2017, the Organization determined that certain assets were impaired. Specifically, the Organization's website and association management database were deemed to be fully impaired, and therefore, the assets were removed from property, equipment, and leasehold improvements. The Organization plans significant improvements and upgrades to these assets in 2018.

Property, equipment, and leasehold improvements consisted of the following at December 31,:

| | 2017 | 2016 |
|--|-------------|--------------|
| Office equipment | \$ 7,826 | \$ 290,942 |
| Computer equipment and software | 264,541 | 2,875,180 |
| Furniture | - | 618,472 |
| Leasehold improvements | 2,293,205 | 2,297,734 |
| | 2,565,572 | 6,082,328 |
| Less accumulated depreciation/amortization | (1,811,584) | (4,519,426) |
| | \$ 753,988 | \$ 1,562,902 |

F. DEFERRED REVENUE

Deferred revenue consisted of the following at December 31,:

| | 2017 | | 2016 |
|--------------------------|-----------------|---|-----------------|
| Membership dues | \$ 3,183,024 | : | \$ 3,000,914 |
| International conference | 1,345,342 | | 1,263,380 |
| | \$ 4,528,366 | | \$ 4,264,294 |

Notes to Consolidated Financial Statements

G. LIQUIDITY

The following reflects the Organization's financial assets as of December 31, 2017 and 2016, reduced by amounts not available for general use within one year of the balance sheet date because of contractual or donor-imposed restrictions. Amounts not available include amounts set aside as Board designated net assets (see Note H) that could be drawn upon if the governing board approves that action.

| | 2017 | 2016 |
|---|-----------------|-----------------|
| Cash and cash equivalents | \$ 4,824,009 | \$ 2,753,891 |
| Investments | 994,095 | 937,710 |
| Accounts receivable | 92,529 | 371,689 |
| Pledges receivable | 95,269 | 185,683 |
| Less amounts expected to be collected after one year | (25,098) | (112,091) |
| Prepaid expenses and other | 400,059 | 313,345 |
| Financial assets available | 6,380,863 | 4,450,227 |
| Less those unavailable for general expenditures | | |
| within one year due to: | | |
| Investments held in perpetuity | (506,189) | (516,539) |
| Subject to expenditure for specified purpose | (725,738) | (656,730) |
| Board designated net assets | (90,000) | (148,893) |
| Financial assets available to meet cash needs for general | | |
| expenditures within one year | \$ 5,058,936 | \$ 3,128,065 |

Occasionally, the board designates a portion of any operating surplus to its operating reserve, which was \$90,000 as of December 31, 2017 and 2016. The Organization has a goal to maintain an operating reserve in an amount equal to six months of average monthly operating costs, which exclude depreciation, in-kind, and other non-cash expenses. Such average monthly costs were approximately \$868,000 and \$925,000 for the years ended December 31, 2017 and 2016, respectively. The Organization had nearly six months and approximately three months of financial assets available to meet its average monthly operating costs for the years ended December 31, 2017 and 2016, respectively. The Organization currently does not have a policy regarding the investment of cash in excess of daily requirements. Additionally, the Organization does not have a line of credit.

H. BOARD DESIGNATED NET ASSETS

Board designated net assets represent funds received from Ralph E. Chamberlain, a former Chair of the Board, and the operating reserve, which is designed to provide an internal source of funds for situations such as an unexpected or sudden increase in expenses, one-time unbudgeted expenses, unanticipated loss in funding, or uninsured losses. These funds are without donor restrictions and are available for the use of the Association (for the operating reserve) and the AFP U.S. Foundation (for the Chamberlain fund) at the direction of the respective Boards. Board designated net assets consisted of the following at December 31,:

| | 2017 | | |
|-------------------|--------------|----|---------|
| Chamberlain fund | \$ - | \$ | 58,893 |
| Operating reserve | 90,000 | | 90,000 |
| | \$ 90,000 | \$ | 148,893 |
| | | | 12 |

Notes to Consolidated Financial Statements

I. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consisted of the following at December 31,:

| | 2017 | 2016 |
|--|-----------------|-----------------|
| Endowments given in perpetuity | | |
| International conference speakers | \$ 96,267 | \$ 96,267 |
| Skystone Ryan Research prize | 71,765 | 71,765 |
| Campbell scholarship | 68,780 | 68,780 |
| Other | 67,836 | 67,836 |
| Looney Ethics Education | 60,363 | 60,313 |
| Strategic planning | 42,241 | 42,241 |
| International conference scholars | 34,445 | 44,845 |
| Excellence in leadership | 29,420 | 29,420 |
| Staff development | 25,628 | 25,628 |
| Executive Management Institute scholarships | 9,444 | 9,444 |
| | 506,189 | 516,539 |
| Subject to expenditure for specified purpose | | |
| Annual fund and major gifts | 138,786 | 212,654 |
| Endowment interest | 267,136 | 164,154 |
| Levy professional education | 206,482 | 204,004 |
| PAC contributions | 113,334 | 75,918 |
| | 725,738 | 656,730 |
| | \$ 1,231,927 | \$ 1,173,269 |

Net assets released from restriction due to program satisfaction and other events are as follows for the years ended December 31,:

| | 2017 | | | 2016 | | |
|-----------------------------------|------|---------|----|---------|--|--|
| Program satisfaction | | | | | | |
| Annual fund and major gifts | \$ | 170,142 | \$ | 174,325 | | |
| PAC Contributions | | 4,019 | | 39,868 | | |
| Endowment interest | | 3,000 | | 3,000 | | |
| Levy Professional Education | | 30,000 | | 1,000 | | |
| Looney Ethics Education | | 2,000 | | - | | |
| Return of contribution | | | | | | |
| International conference scholars | | 14,576 | | | | |
| | \$ | 223,737 | \$ | 218,193 | | |

Notes to Consolidated Financial Statements

I. NET ASSETS WITH DONOR RESTRICTIONS - CONTINUED

The Organization's net assets with donor restrictions held in perpetuity contain approximately 20 individual funds held to provide earnings to pay for scholarships, staff development, and education.

The Organization's Board of Directors has interpreted the law that underlies the Organization's net asset classification of donor-restricted endowment funds as requiring the preservation of the fair value of the original gift. As a result of this interpretation, the Organization classifies as net assets with donor restrictions held in perpetuity (1) the original value of gifts donated to the permanent endowment, (2) the original value of subsequent gifts to the permanent endowment, and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument.

Changes in endowment net assets for the years ended December 31,:

| | 2017 | | | 2016 | | |
|---------------------------------------|------|----------|----|---------|--|--|
| Beginning net assets | \$ | 680,693 | \$ | 654,411 | | |
| Investment return, net | | 110,158 | | 26,778 | | |
| Contributions | | 2,050 | | 2,504 | | |
| Appropriation of endowment assets for | | | | | | |
| expenditure | | (19,576) | | (3,000) | | |
| Ending net assets | \$ | 773,325 | \$ | 680,693 | | |

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by the endowment funds while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Organization must hold in perpetuity or for donor-specified periods. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a balanced portfolio comprised of cash, fixed income securities, and equities. To satisfy its long-term objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends).

J. DONATED SERVICES

The AFP U.S. Foundation received professional services to conduct a mail and telephone outreach program for the AFP U.S. Foundation's Annual Fund Campaign. The value of the donated services is included in donated services revenue and resource development expense in the consolidated statements of activities and amounted to \$60,000 and \$66,178 for the years ended December 31, 2017 and 2016, respectively.

The Association received professional services related to the annual meeting and international conference. The value of the donated services is included in advertising and sponsorships revenue and center for fundraising innovation expense in the consolidated statements of activities, and amounted to \$105,740 and \$122,162 for the years ended December 31, 2017 and 2016, respectively.

Notes to Consolidated Financial Statements

J. DONATED SERVICES – CONTINUED

The Association provided \$141,285 and \$200,000 in contributed services to the AFP U.S. Foundation for the years ended December 31, 2017 and 2016, respectively. Additionally, the Association paid \$98,715 and \$66,035 of the AFP U.S. Foundation's expenses during the years ended December 31, 2017 and 2016, respectively. Furthermore, during the year ended December 31, 2017, the Association forgave the debt owed by the Foundation in the amount of \$540,997. These amounts have been eliminated in consolidation.

K. COMMITMENTS AND CONTINGENCIES

<u>Office Lease</u>: During 2006, the Association entered into an office lease agreement that began February 1, 2007 and expires January 31, 2022. The base rent increases annually based on a schedule provided in the lease. Under the terms of the lease, the lessor provided lease incentives totaling approximately \$1.3 million to build out the office space. Under accounting standards generally accepted in the United States of America all rental payments, including fixed rent increases, are recognized on a straight-line basis as an offset to rent expense. The difference between the straight-line rent expense and the required lease payments, as well as any unamortized lease incentives, is reflected as deferred rent in the accompanying consolidated statements of financial position.

Rent expense was \$970,403 and \$913,235 for the years ended December 31, 2017 and 2016, respectively. Future minimum lease payments for office space under this lease are as follows:

Year Ending December 31,

| 1,160,216 194,312 |
|----------------------|
| 1,160,216 |
| |
| 1,126,423 |
| 1,093,615 |
| \$ 1,061,762 |
| \$ |

The Association entered into an agreement to sublease a portion of its office space to an unrelated tenant. The agreement, as amended, expired in December 2016, at which time it became a month-to-month sublease. The subtenant moved out in February 2017. Sublease income approximated \$25,000 and \$161,000 for the years ended December 31, 2017 and 2016, respectively.

In May 2018, the Organization entered into an agreement to sublease a portion of its office space to an unrelated tenant. The agreement expires in January 2022. The Organization anticipates receiving approximately \$247,000 over the term of the sublease.

<u>Hotel contracts</u>: The Association has entered into several agreements with hotels providing room accommodations and service for its meetings and conferences. Many of the agreements contain a clause whereby the Association is liable for liquidated damages in the event of cancellation as calculated in accordance with the terms of the agreements. The Association purchases event cancellation insurance for its major event, the International Conference on Fundraising, to mitigate any risk of cancellation.

Notes to Consolidated Financial Statements

K. COMMITMENTS AND CONTINGENCIES - CONTINUED

<u>Employment agreement</u>: The Association has an employment agreement with its President and Chief Executive Officer. The employment agreement obligates the Association to pay severance in the event of termination without cause.

L. RETIREMENT PLANS

The Association maintains a defined contribution retirement plan for all employees who meet certain age and length of employment requirements. In both 2017 and 2016, the Association contributed approximately 4% of the participating employees' base compensation. Pension expense was \$90,341 and \$99,254 for the years ended December 31, 2017 and 2016, respectively.

Additionally, the Association sponsors a 401(k) plan, to which qualifying employees may contribute a percentage of their salaries annually. Employees are eligible to participate in the plan after one year of service. The Association does not contribute to this plan and therefore no expense, other than administration fees, has been reflected in these consolidated financial statements.

M. THE ASSOCIATION OF FUNDRAISING PROFESSIONALS POLITICAL ACTION COMMITTEE

The Association organized a political action committee (PAC) on July 25, 2002. The PAC, known as the Association of Fundraising Professionals Political Action Committee, collects voluntary donations only from the Association's members and their families who are U.S. citizens. The PAC supports political candidates who believe in the principles to which philanthropy and the fundraising profession are dedicated. The PAC has received contributions totaling \$41,435 and \$47,145 during the years ended December 31, 2017 and 2016, respectively. These contributions are included in net assets with donor restrictions. The PAC is generally exempt from income taxes on revenue, other than net investment income, under Section 527 of the Internal Revenue Code. The PAC had no net investment income during the years ended December 31, 2017 and 2016.

N. ACCUMULATED DEFICIT

As indicated in the accompanying consolidated statements of financial position, the Organization has reported losses in prior years which have generated a deficit balance in net assets without donor restrictions of \$219,615 at December 31, 2017. Deficits threaten to undermine the Organization's ability to continue its current level of operations in the future. The consolidated financial statements do not include any adjustments that might be necessary in the event that the Organization is unable to continue its current level of operations.

The current year positive consolidated change in net assets without donor restrictions was attributable to improvement in results from operations. Management has initiated a series of initiatives that led to these improved results, including a zero-based budgeting and forecasting philosophy and significant changes in governance and a reduction in staff during the first half of 2016 in the AFP U.S. Foundation. Management anticipates continuing these efforts.



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Independent Auditor's Report on Other Financial Information

To the Board of Directors Association of Fundraising Professionals and AFP Foundation for Philanthropy

We have audited the consolidated financial statements of the Association of Fundraising Professionals and AFP Foundation for Philanthropy as of and for the years ended December 31, 2017 and 2016, and our report thereon dated June 11, 2018, which expressed an unmodified opinion on those consolidated financial statements, appears on page 1. Our audits were performed for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information on the following two pages is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position or changes in net assets of the individual entities and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Tate & Tryon

Washington, DC June 11, 2018

Consolidating Statement of Financial Position

December 31, 2017 with Consolidated Totals for 2016

| | | | | | Consolida | | ated Totals | |
|---------------------------------------|--------------|--------------|--------------|----|-----------|----|-------------|--|
| | Association | Foundation | Eliminations | _ | 2017 | | 2016 | |
| Assets | | | | | | | | |
| Cash and cash equivalents | \$ 4,505,744 | \$ 318,265 | \$- | \$ | 4,824,009 | \$ | 2,753,891 | |
| Investments | - | 994,095 | - | | 994,095 | | 937,710 | |
| Accounts receivable, net | 91,790 | 739 | - | | 92,529 | | 371,689 | |
| Due from affiliate | 40,436 | - | (40,436) | | - | | - | |
| Pledges receivable, net | - | 95,269 | - | | 95,269 | | 185,683 | |
| Prepaid expenses and other | 400,059 | - | - | | 400,059 | | 313,345 | |
| Inventory | 92,767 | - | - | | 92,767 | | 108,169 | |
| Property, equipment, and leasehold | | | | | | | | |
| improvements, net | 729,988 | 24,000 | - | | 753,988 | | 1,562,902 | |
| Total assets | \$ 5,860,784 | \$ 1,432,368 | \$ (40,436) | \$ | 7,252,716 | \$ | 6,233,389 | |
| | | | | | | | | |
| Liabilities and net assets | | | | | | | | |
| Liabilities | | | | | | | | |
| Accounts payable and accrued expenses | \$ 588,963 | \$ 20,459 | \$- | \$ | 609,422 | \$ | 498,809 | |
| Due to affiliate | - | 40,436 | (40,436) | | - | | | |
| Deferred revenue | 4,528,366 | - | - | | 4,528,366 | | 4,264,294 | |
| Deferred rent | 1,058,191 | 44,425 | - | | 1,102,616 | | 1,268,054 | |
| Total liabilities | 6,175,520 | 105,320 | (40,436) | | 6,240,404 | | 6,031,157 | |
| Net assets (deficit) | | | | | | | | |
| Without donor restrictions | (428,070) | 208,455 | - | | (219,615) | | (971,037 | |
| With donor restrictions | 113,334 | 1,118,593 | - | | 1,231,927 | | 1,173,269 | |
| Total net assets (deficit) | (314,736) | 1,327,048 | - | | 1,012,312 | | 202,232 | |
| | | | | | | | | |

Consolidating Statement of Activities

Year Ended December 31, 2017 with Consolidated Totals for 2016

| | | | | | ated Totals | |
|--|--------------|--------------|--------------|--------------|--------------|--|
| | Association | Foundation | Eliminations | 2017 | 2016 | |
| Activities without donor restrictions | | | | | | |
| Revenue and support | | | | | | |
| Membership dues | \$ 5,800,036 | \$- | \$- | \$ 5,800,036 | \$ 5,820,400 | |
| Registration fees | 3,113,450 | 69,241 | - | 3,182,691 | 2,778,309 | |
| Royalty income | 1,265,921 | - | - | 1,265,921 | 1,307,860 | |
| Advertising and sponsorships | 626,017 | 20,000 | - | 646,017 | 855,230 | |
| Contributions and grants | 64,989 | 547,636 | - | 612,625 | 581,531 | |
| Exhibitor fees | 305,785 | - | - | 305,785 | 368,310 | |
| Sales of merchandise | 75,764 | - | - | 75,764 | 86,917 | |
| Donated services | - | 300,000 | (240,000) | 60,000 | 66,178 | |
| Miscellaneous | 32,534 | 1,443 | - | 33,977 | 108,177 | |
| Investment return, net | - | 9,111 | - | 9,111 | 6,199 | |
| | 11,284,496 | 947,431 | (240,000) | 11,991,927 | 11,979,111 | |
| Net assets released from donor restrictions | 4,019 | 219,718 | - | 223,737 | 218,193 | |
| Total revenue and support | 11,288,515 | 1,167,149 | (240,000) | 12,215,664 | 12,197,304 | |
| Expense | | | | | | |
| Program services | | | | | | |
| Center for fundraising innovation | 2,821,841 | - | - | 2,821,841 | 2,992,024 | |
| Marketing and communications | 2,231,226 | - | - | 2,231,226 | 2,326,352 | |
| Member and chapter services | 1,599,776 | - | - | 1,599,776 | 1,895,920 | |
| Public policy, advocacy, and ethics | 522,077 | - | - | 522,077 | 375,356 | |
| Relevant quality education | - | 315,966 | - | 315,966 | 305,007 | |
| Inclusion and influence | - | 33,619 | - | 33,619 | 30,983 | |
| Total program services | 7,174,920 | 349,585 | - | 7,524,505 | 7,925,642 | |
| Supporting services | | | | | | |
| Management and general | 2,905,132 | 473,087 | (168,000) | 3,210,219 | 3,536,55 | |
| Resource development | - | 266,228 | (72,000) | 194,228 | 182,478 | |
| Total supporting services | 2,905,132 | 739,315 | (240,000) | 3,404,447 | 3,719,029 | |
| Total expense | 10,080,052 | 1,088,900 | (240,000) | 10,928,952 | 11,644,671 | |
| Change in net assets without donor restrictions from operations | 1,208,463 | 78,249 | - | 1,286,712 | 552,633 | |
| Forgiveness of amount due from affiliate | (540,997) | 540,997 | - | - | | |
| Impairment loss on property and equipment and cumulative effect of | (, , | | | | | |
| change in estimate | (535,290) | - | - | (535,290) | | |
| Change in net assets without donor restrictions | 132,176 | 619,246 | - | 751,422 | | |
| Activities with donor restrictions | | | | | | |
| Contributions | 41,435 | 96,275 | - | 137,710 | 173,909 | |
| Investment return, net | | 144,685 | | 144,685 | 35,326 | |
| Net assets released from donor restrictions | (4,019) | (219,718) | - | (223,737) | (218,193 | |
| Change in net assets with donor restrictions | 37,416 | 21,242 | - | 58,658 | (8,958 | |
| Change in net assets | 169,592 | 640,488 | - | 810,080 | 543,675 | |
| Net assets (deficit), beginning of year | (484,328) | 686,560 | - | 202,232 | (341,443 | |
| Net assets (deficit), end of year | \$ (314,736) | \$ 1,327,048 | \$- | \$ 1,012,312 | \$ 202,232 | |